

# Commit to Selling! Are You Growing Business in Your Own Backyard?

Presented by Ken Lucci of Driving Your Income

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GRECH

#### **Format for the Session:**

- This is a workshop, not a SPEECH (dialogue, not a monologue)
- Interactive, informative, and informal, please
- Call me out/ask me questions (please raise your hands)
- Wrap-up—if we have time will include Q&A

#### Why Are We Here:

- The economy is excellent and we ALL must grow our businesses
- Statistically, every business loses 10% of their clients annually
- A Rising Tide Will Lift All Boats

#### My name is Ken Lucci from DrivingYourIncome.com & DrivingTransactions.com

- Business analyst/consultant Strategic planning, performance training, merger-and-acquisition advisory services
- Ongoing customer service/hospitality trainer for the New York Yankees
- Transportation consultant for AT&T, sponsor of the Presidential conventions
- Started, grew, and SOLD four multi-million dollar businesses in security, medical electronics, chauffeured transportation, and hospitality
- Founder of Ambassador Limousine & Sedan in Tampa, Florida- \$1M first year

Grew to top 8% nationally in revenue, grew to \$5M annually

• Graduate of the Ritz-Carlton Executive Leadership Center & Disney Institute

Author of Amazon / New York Times BEST (ONLY) Chauffeur Training Book

DRIVING YOUR INCOME



How to Maximize Your Income As a Professional Chauffeur

Kenneth James Lucci

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#### **GOALS AND OBJECTIVES:**

- 1) Be thought-provoking, get minds flowing w/ideas & positive possibilities
- 2) To challenge you, to think about new concepts for growing your business.
- 3) See that growing your business can be easy, inexpensive & fun.
- 4) Convince you Uber/Lyft don't matter, grow because of them.
- 5) Convey that everyone here MUST:
  - A) Profitably grow our businesses.
  - B) Increase the use of professional chauffeured transportation.
  - C) Help each other succeed (remember: a rising tide lifts all boats).
  - D) Respect each other while competing (Like MLB team owners).

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#### THE "GOLDEN NUGGET" THEORY OF LISTENING AT THESE EVENTS:

Speakers want to provide this much actionable information—and it's here!!!!



The average person can only retain:



#### **Don't stress out trying to write everything down:**

- Note the "golden nuggets" that are important to you and call me or email me for more details
- You can also request a copy of this presentation (email me and I will send it as a pdf)
- I will provide a 30-minute complimentary phone session for anyone who is in attendance

I LOVE MY JOB BUT.....

## BIGGEST FRUSTRATION WITH BUSINESSES I VISIT

- #1. Operators & staff unwilling or unable to CHANGE WHAT THEY DO

  (I actually walk away from #1)
- #2. Negative on our industry & their own businesses (UBER Factor)

  (This can be easily addressed)
- #3. Not growing: growing revenue >10% ANNUALLY is too hard or too expensive.

  (If they are WILLING TO COMMIT, this is no problem)

#### NEGATIVE ON THE INDUSTRY & THEIR BUSINESSES (UBER FACTOR)

#### Before the UBER Factor:

<8% of the adult population in the USA used chauffeured transportation regularly (at least 6 times a year)

**Less than 8% of the TOTAL POPULATION = 15.6 MILLION people** 

(78% was corporate and 36% was in tristate area of NY/NJ/CT)

<11% of the adult population in the USA used Taxis (regularly 12 times a year)

**Less than 11% OF THE TOTAL POPULATION** = 21.6 MILLION people

(>80% used taxis in just five urban centers in the US)

21 years and over 196,899,193 70.0

#### POST INTRODUCTION OF UBER:

21 years and over 196,899,193 70.0

Today 36% to 42% of the adult population use TNCs/rideshare service (at least 12 times a year)

That's 71 MILLION PROSPECTS to educate on our <u>SAFER Guaranteed RELIABLE Alternative</u>.

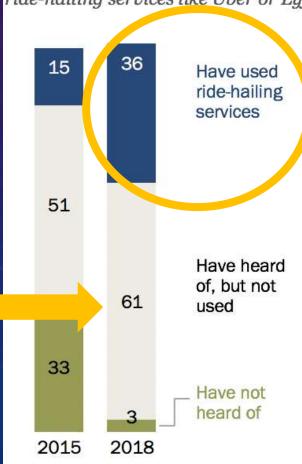
AND another 61% or 120 MILLION PROSPECTS who know about and DON'T USE THEM- AT ALL!

"THANK YOU UBER" FOR BECOMING OUR "FOIL"

AND EXPOSING MORE PEOPLE TO THE PASSENGER TRANSPORTATION INDUSTRY

## Share of Americans who have used ride-hailing services has more than doubled since 2015

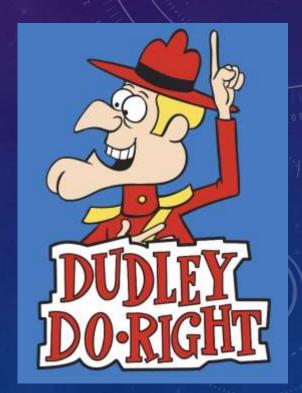
% of U.S. adults who say they \_\_\_ ride-hailing services like Uber or Lyft



## WHAT IS A FOIL?

- They are the VILLIAN to our protagonist (HERO)
- In the struggle for GOOD versus EVIL, they are EVIL
- They are the bad guys and we are the good guys
- We are CLEAN; they are DIRTY





## UBER = URBAN TO URBAN AND SHORT TRIPS. PRIVATE SERVICE= AFFLUENT SUBURBAN TO AIRPORT AND URBAN OUR MARKET IS 45 MINUTES PLUS FROM THE AIRPORT

Varies by location, but an average trip is considered to be about 6 miles in US.



## THEY THINK GROWING REVENUE IS TOO HARD OR TOO EXPENSIVE. IT IS NOT—IT JUST REQUIRES A CONTINUOUS COMMITMENT

Continuous Promoting – This creates suspects, creates brand impressions (remember your brand).

**Continuous Communication** – With prospects/customers - build your brand, promotes our capability.

**Continuous Marketing** – Directly promotes specific services to specific prospects.

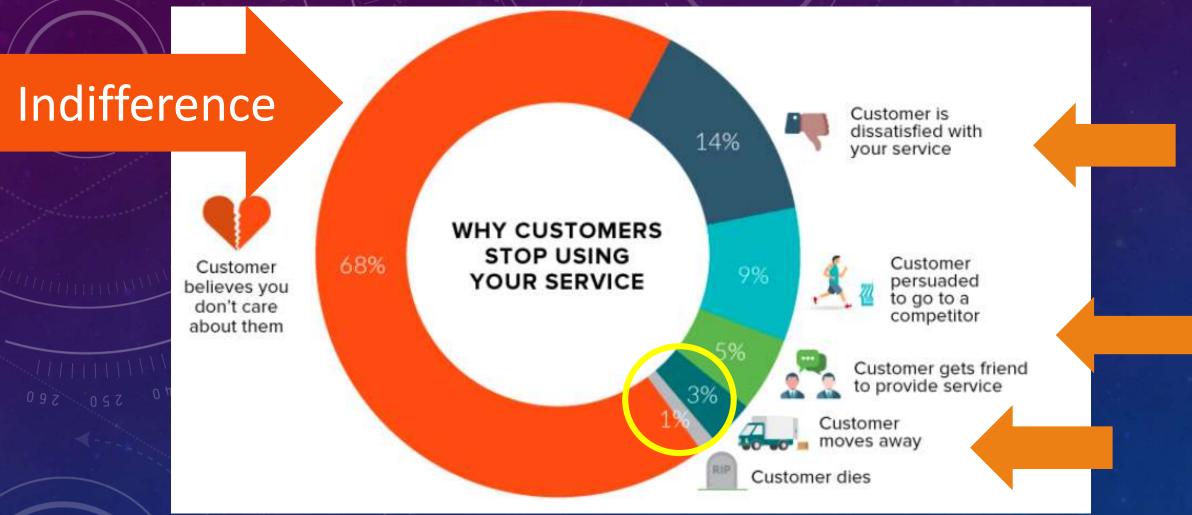
**Actual Selling VALUE and not just quoting a PRICE** 

**Directly Asks potential customers "DO YOU WANT TO BUY"** 

"Can I earn your Business today?"

"IF NOT WHY NOT?"—have tangible answers

#### WHY DO WE HAVE TO GROW REVENUE AND SELL MORE?



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Indifference & lack of differentiation kills more companies than any competitor!

## BEST REASONS TO GROW REVENUE AND SALES!

#### The BEST WAY TO ADD VALUE TO YOUR COMPANY is to:

- 1. Grow revenue continuously
- 2. Create a marketing and sales machine

If you call my company to help you sell your business OR to help you buy another, it is 3x times easier when you are growing and profitable:

- Business valuations are LOW as snail snot when annual revenue is shrinking
- Banks don't want to lend to buy businesses that are not growing
- Other operators don't want to pay a premium for shrinking revenue

## THIS WORKSHOP IS BASED ON ONE FUNDAMENTAL BUSINESS TRUTH:

"It is MUCH easier to figure out how to sell ONE client MORE stuff...

Than it is to keep finding MORE and MORE customers to BUY just one time."

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## LET'S DISPEL ALL THE MYTHS

- Myth #1: Promoting, marketing, and selling costs lots of money!
  NO, IT DOESN'T
- Myth #2: Promoting, marketing, and selling is HARD WORK!
  NO, IT ISN'T
- Myth #3: But I am not a salesperson, I have no salespeople!
  YES, YOU ARE AND YES YOU DO (DAMN IT)
- Myth #4: But I am not a marketing person, I have no marketing people!
  YES, YOU ARE, and YES YOU DO (DAMN IT)
- Myth #5: I have no prospects to buy my stuff—I can't find them? YES, YOU DO AND YES YOU CAN (DAMN IT)
- Myth #6: I have no budget and I can't find the time
  YES, YOU DO AND YES YOU CAN (DAMN IT)

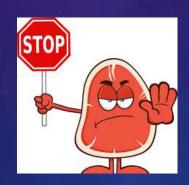
#### LET'S UNDERSTAND OUR MARKETING AND SALE COST EQUATIONS

#### **#1. Equation - Initial Cost to Acquire a Customer:**

Example: SEO keywords/paid ads-\$1000 a month on Google

Creates 10 Airport Transfers – what is my cost of sale?

\$1000/10= \$100 a ride



If after ONE TRIP we stop marketing and selling: The initial cost to acquire will always stay \$100 a sale and only go down...

- If they stumble on to us again
- IF they remember who we were
- IF they even kept our number

HOW DO WE LOWER THE INITIAL ACQUISTION COST OF CAPTURING A NEW CUSTOMER?

## HOW DO WE LOWER THE INITIAL ACQUISTION COST OF CAPTURING A NEW CUSTOMER?

- 1. Find cheaper METHODS of creating that FIRST RIDE
- 2. Once you have a new customer SELL THEM MORE SERVICES to bring the cost of acquiring a new customer down–FAST (DO BOTH)
- Sales from a Google ad-\$100 is too high if ads are your only source UNLESS you keep marketing and selling more stuff

Initial
Cost of
Acquisition

#### SALES & MARKETING # 2 EQUATION: TOTAL CUSTOMER VALUE

**Example: Corporate prospect if first sale is one airport transfer** 

(derived from a Google Ad \$100 cost for that sale= WAY TOO HIGH)

How do we let them know:

- Our total fleet capability
- Group, meeting & conference transportation
- Night out / sporting event transportation
- We do employee excursions and outings
- We provide global transportation in 500 cities
- We offer discount for employee private transportation
- Let every employee KNOW we do social events, weddings, wine tours, etc.

What is our internal process to inform EVERY NEW CUSTOMER We ACQUIRE?

What is our internal process to inform every **Existing Passenger** in your reservation software?

#### CALCULATING THE TOTAL VALUE OF A NEW CUSTOMER (BY TYPE)

Individual/retail/social prospect if initial sale is one airport transfer (derived from a Google Ad \$100 cost for that sale)

How do we let them know:

- Our total fleet capability
- We provide corporate transportation services
- Night out/sporting event transportation
- We provide wine tours, brew tours, excursions
- We provide global transportation in 500 cities
- We provide transportation for all life events, weddings, family outings, etc.

BTW- if our first sale is their wedding, SELL THEM MORE STUFF!!!!!

FACT – most couples do not DIE on their wedding day

SELL EXCURSIONS, EXPERIENCES

What is our Internal process to inform EVERY NEW CUSTOMER we ACQUIRE and let every EXISTING CUSTOMER know everything we do?

### HOW TO INCREASE/ MAXIMIZE TOTAL CUSTOMER VALUE

## Create a continuous marketing & sale PROCESS

#### **OUR TYPICAL PROCESS NOW**

Initial Inquiry FIRST
Reservation
=1st SALE

Give a Price

Create 1 Reservation
Sell 1 RIDE

- 1. Capture DATA in segmented databases (even on simple inquiries).
- 2. Group Customer by type- corporate, retail/social, associations etc.
- 3. Assess future service use opportunities (on initial call)
- 4. Communicate our capability and use opportunities (right after call)
- 5. Continuously e-outreach with tailored and specific offers
- 6. Periodic personal outreach "how can we serve you again?"
- 7. Send tailored gift certificates in "new customer onboarding kit"

Don't STOP HERE

## PROSPECTS, NEW CUSTOMER/ EXISTING CLIENT APPRECIATION "GIFT CERTIFICATES"

#### Send new customers an "onboarding kit" (different ones per type customer)

Provided to new customers who book their first ride and/or in exchange for prospect contact data (email).

- Provides in ONE electronic package:
- Complete fleet capability
- All services we provide
- Gives them "sale primer" gift certificates to use your services (even make them transferable):

Buy 5 Round Trips get one transfer 50% OFF a"\$50 value"

Offer \$50 OFF an SUV transfer or night out packages

Offer \$100 off wine tasting night out in a high top van for four couples

Offer \$80 off Saturday brew tasting in a high-top van (8-plus people)

Offer \$100 off or free hour for limousine night out packages

Offer \$500 OFF an overnight weekend group excursion in a motorcoach)

Corporate Offer \$500 OFF a 20+ employee engagement excursion

(opts them IN to receive future email offers!)

Goal is to capture data, let them know what we do and let them receive perceived value

### KNOW WHO DOES THIS VERY WELL?

#### See omaha steak coupons



The Classic Christmas Gift...

\$49.99

Omaha Steaks

Special offer



Omaha's Best Sampler from...

\$69.99

Omaha Steaks

Special offer



The Best Seller from Omaha...

\$125.00

Omaha Steaks

Special offer



The Bountiful Gourmet from...

\$79.99

Omaha Steaks

Special offer

Sponsored



Spectacular Value Combo...

\$59.99

Omaha Steaks

Special offer

Same Customer Annual Spend UP 36%

Made them
Transferable
New Customers
Enrollments Up 32%
Annually

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### KNOW WHO ELSE DOES THIS VERY WELL?

## Booking.com

The World's #1 Choice for Booking Accommodations



#### Early 2020 Deals

New Year's resolution to travel more? Start now with 20% off Jan. 1-Mar. 31

View deals

When they send deals to frequent users they average an 7% to 9% BUY Rate

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### IF WE DON'T HAVE A DEFINED MARKETING & SALES PROCESS

#### **OUR TYPICAL PROCESS NOW**

Initial Inquiry FIRST
Reservation
=1st SALE

Give a Price Create 1 Reservation Sell 1 RIDE



**HOPING FOR MORE TRIPS IS NOT A SALES STRATEGY** 

IF WE STOP HERE

### HOW TO INCREASE/ MAXIMIZE TOTAL CUSTOMER VALUE

#### **OUR TYPICAL PROCESS NOW**

Initial Inquiry FIRST
Reservation
=1st SALE

Give a Price

Create 1 Reservation
Sell 1 RIDE

#### Create a continuous marketing & sales PROCESS

- 1. Capture DATA in segmented databases (even on simple inquiries).
- 2. Group Customer by type: corporate, retail/social, associations, etc.
- 3. Assess future service use opportunities (on initial call)
- 4. Communicate our capability and use opportunities (right after call)
- 5. Continuously e-outreach with tailored and specific offers
- 6. Periodic personal outreach "how can we serve you again?"
- 7. Send tailored gift certificates in "new customer onboarding kit"

#### More DATA = MORE

Don't STOP HERE

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### SEMI OR FULLY AUTOMATED PROCESS—DATABASE MARKETING

**ELECTRONIC OUTREACH -Periodically export customer list from Reservation Software in to EXCEL** 

Reservations Software
Export Customer Data/
Email, Sort by Client type

Like Mail Chimp,

Constant Contact

Import lists from call in prospect lists networking group lists and your datamining

Email
Fleet Capability
Sheet

Email
OPT IN Special Offers

Email
Opt In Forms

FULLY AUTOMATE THE PROCESS with a Complete CRM/Sales Software



Automated Customer Engagement

LOVE THIS PLAN BUT.. (Not quick or easy solution)

## WHAT IF WE COULD START WITH A SIMPLE PLAN YOU CAN IMPLEMENT IN 30 TO 45 DAYS WITH RELATIVELY NO UPFRONT COST?

Step #1 Commit RIGHT NOW to killing off your reservationists!!!!!

Reservationists as a profession are like live telephone operators (411) (they are becoming extinct)

FACT: There are fewer than 14,000 "phone operators" today vs. > 260,000 in 1990

Step #2 Replace Reservationist Position w/ "Data Intake" / Inside Sales Specialists

- A. Accurate reservations / manifests (data input to res. System)
- B. Collect and STORE prospect data on every single inquiry
- c. Assess future opportunities on every call
- D. Present information and offers on every call
- E. Proactive electronic and phone outreach 25% of the time

## FACT: THERE ARE FEWER THAN 14,000 "PHONE OPERATORS" TODAY VS. >260,000 in 1990?

How did that even HAPPEN?

Permanent technology SHIFT

- 1. Internet
- 2. Google
- 3. Smartphone

Dependence on labor down 95%

Did You KNOW...

< 20% of Jet Blue reservations are by PHONE (NONE OF THEIR BUNDLED VACATIONS BY Phone)

< 15% of hotel single-room reservations are by PHONE\*
35% by mobile site/app
50% by aggregator site and hotel brand booking site

Restaurant "digital ordering" has grown 500% since 2014

"45% of consumers say that <u>offering mobile ordering, special</u> <u>offers or loyalty programs</u> encourage them to use online ordering more often"

Why in OUR Industry are >80% of reservations are still taken by phone call?

#### STEPS TO START KILLING OFF YOUR RESERVATIONISTS!!!!!

#### 1. Massively improve booking technology:

- Website: 24-Hour CHAT module
- Website: Quoting tool (with a back-end dashboard)
- Website: EZ Enroll New Customer Tool, create personal or

corporate profile and build routine trips

(H2A,A2H, W2A,A2W, W2H, H2W)

CREATE an intuitive trip builder module by mile\$ or by radius – using WAZE or Google Traffic.

EZ Mobile APP. (most are very poor-non-Uber EZ)

Reservation intake / reservation booking BY:

- EZ Email secure form
- Email prose
- TEXT APP. "H2A, A2H, here is my flight etc."

CORPORATE CLIENT COMPUTER PORTAL— All aspects of trip booking, tracking and admin (print receipts-how novel)

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## 2. Tell EVERY CUSTOMER ABOUT THE TECHNOLOGY Continuously:

- When they call-in "Did you know... routine trips..."
- On all confirmations "You could have booked online"
- On website "We have the best technology"
- On social media "VIP customer profile module"
- On outreach emails

## NEW CUSTOMERS offer a discounted price when they book electronically:

- \$3 to \$5 discount on every trip
- Create 3<sup>rd</sup> tier\* corporate pricing

(call in reservations Cost an \$8 premium)

An average call-in airport round trip takes 5 to 8 minutes with a "reservationist" on the phone and another 2 to 4 minutes off the phone work

#### "MOVE THE NEEDLE" ON RESERVATIONS INTAKE PROCESS / LABOR

Goal for 2020 20% of your reservations intake non-phone (i.e., 1000 reservations/200 by other means than phone)

Create simple video tutorials on your technology (using a smartphone):
Send by EMAIL to customers
"You are a good candidate for this
It will save you \$3 a trip"

Create email specification sheet w/instructions about technology:
Send by EMAIL to customers
"You are a good candidate for this
It will save you \$3 a trip"

Create an "OUR TECHNOLOGY" page on your website:

Sign up: SAVE Time and MONEY Let's CHAT about this! Let's SET-UP A CALL!

Frequent individual guests or corporate passengers (Top 100 as a VIP amenity): "Text2Ride Concierge Service"

"Text2Ride Concierge Service" H2A, A2H, 4H Night Out-6pm start (ZIPWHIP) **Corporate customers with MSA:** 

"Technology lunch and learn for all bookers, executive assistants and meeting planners"

"CLIENT DASHBOARD/PORTAL"

Reservations, status tracking,
ALL ADMIN functions
E-Manifest Tool

Make your technology part of all new sales presentations:

(GPS on your cars is not tech)
Electronic Reservations Price A
Phone-In Reservations Price B

#### TRANSITION FROM RESERVATIONS TO DATA INTAKE & INSIDE SALES

- 1. MUST SAVE 20% PLUS of existing Reservationists "Demand TIME" by using Technology tools to both
- 2. Must create two types of time for this "new" position—"Demand" and "Task" time
  - "Demand" time is the phone ringing for a reservation.
  - "Task Time" is responding to electronic bookings that come in other means
  - "Task Time" is also performing their "Daily Marketing and Sales Agenda"

#### **WE NEED THIS TIME FOR Marketing and Sales Activity**

What if we can't save 20% of phone reservations time?

Other Options include Staggering shifts or Hours and use first 2 hours or last 2 hours of shift for "Tasks" like:

their "Individual Call Opportunity Objectives"

their "Daily Marketing and Sales Agenda"

- 1. Capture DATA in segmented databases (even on simple inquiries).
- 2. Group customer by type: Corporate, retail/social, associations etc.
- 3. Assess future service use opportunities (on initial call)
- 4. Communicate our capability and use opportunities (right after call)
- 5. Continuously e-outreach with tailored and specific offers
- 6. Perform personal outreach "How can we serve you again?"
- 7. Send tailored GIFT certificates in "new customer onboarding kit"

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- 1. Capture DATA in segmented databases on every call (even on inquiries).
- 2. Group customer by type: corporate, retail/social, associations, etc.
  - Can be per agent Excel Sheets by customer type
     Or use a quoting tool: tracks all quotes and automatically creates segmented database silos-corporate, retail, prospects, etc.
    - THEN can interface or export to Mail Chimp email program
  - THEN can interface or export to a CRM for automatic customer engagement.

- 3. Assess future service use opportunities (ON INITIAL CALL)
  What other service are they candidates for? (Note in Excel or quote tool)
  "Since we are transporting you to and from the local airport?
  Would you be interested in receiving information on our global service network?"

  (Have Canned Emails READY with Attachments)
- 4. Communicate our capability and use opportunities (right after call)

  "After we hang up, you will receive a confirmation email for this trip and I would also like to send you a
  New Customer Onboarding Kit with information on everything we do and Gift Certificates on our other
  services, WOULD THAT BE OK?"

(Have Canned Emails READY with Attachments)

- 5. Continuously E-Outreach with tailored and specific offers
  - Give sales staff their reservation report by agent from prior month
  - Manual email offers/information by customer type (create once, keep sending)
  - Or import your Excel sheet in to mail chimp for mass offer sends
  - Or import your Excel sheet in to a CRM (after opt in) for automated offers
- 6. Perform personal outreach "how may we serve you again?"
  - A. Give sales staff their reservation report by agent from prior month(s)
  - B. To send email or call "have any transportation needs coming up"
  - C. "May I send you information on..." "Thought you may like"

- 7. Send tailored gift certificates in "New Customer Onboarding Kit" "Existing Customer Appreciation Kit"
  - Script this Correctly and you will get real email addresses on 80%+
  - The more you GIVE the more the certificates will be valued and used
  - Consider several "kits"
    - A. Corporate: total capability
    - b. Private use discount kits (for corporate employees)
    - C. Experience/excursion kits
    - D. Wedding kits with passenger link and bachelor/bachelorette gift certificates

#### CREATING A CONTINUOUS MARKETING AND SALES PROCESS

#### **OUR TYPICAL PROCESS NOW**

Initial Inquiry FIRST
Reservation
=1st SALE

Give a Price

Create 1 Reservation
Sell 1 RIDE

- 1. Capture prospect data and create a marketing database
- 2. By customer type: corporate, retail/social, associations etc.
- 3. Think about what other services they may need or like
- 4. Send an email about capability and those use opportunities
- 5. Send emails from last month reservation reports with an offer
- 6. Periodic personal call to say we care: "do you need anything".
- 7. Send tailored gift certificates in "new customer onboarding kit"

How automated and streamlined is up to YOU.

Simplest version takes two weeks to create and implement and 1 hour a day of "task time."

Don't STOP HERE

## SEMI OR FULLY AUTOMATED PROCESS- DATABASE MARKETING

**ELECTRONIC OUTREACH: Periodically export customer list from reservation software in to Excel** 

**Reservations software** Export customer data/ email, sort by client type

Import in to email program Like Mail Chimp, **Constant Contact** 

**Networking Group Lists** 

**And Your datamining** 

**Email** Fleet Capability Sheet

**Email Special Offers OPT IN** 

> **Email** Opt In Forms

**FULLY AUTOMATE THE PROCESS** With a **Complete CRM / Sales Software** 



**Automated** Customer Engagement

**LOVE THIS PLAN BUT..** 

(Not quick or easy

solution)

**Import Lists from Call In Prospect Lists** 

## CAN YOU DESIGN "INDIVIDUAL CALL OPPORTUNITY OBJECTIVES"?

- 1. Capture prospect data and create a marketing database
- 2. By customer type: corporate, retail/social, associations, etc.
- 3. Think about what other services they may need or like
- 4. Send an email about capability and those use opportunities
- 5. Send emails from last month reservation reports with an offer
- 6. Periodic personal call to say we care: "Do you need anything?"
- 7. Send tailored gift certificates in "new customer onboarding kit"

How automated and streamlined is up to YOU.

Simplest version takes two weeks to create and implement and 1 hour a day of "task time."

## CREATE A DAILY MARKETING AND SALES AGENDA

<u>Create LinkedIn account "Transportation Specialist"—network and "mine" on LinkedIn</u>

Set aside defined sales and marketing outbound "task" time for:

I. CALL, SEND, FOLLOW-UP PROGRAMS:

- A. # of outreach calls to past customers. Defined as have not used us in past 13 months (by type)
- B. Same # of follow-up emails with a "come back to us offer"
- C.\_\_\_\_\_# of outreach calls to "like companies." We currently do business with many law firms, financial planners
- D. Same # of follow-up emails "corporate account on-boarding kit with electronic use certificates"
- E. \_\_\_\_\_# of outreach calls to prospect groups you wish to target (e.g., large employers, etc.)
- F. Same # of "ONE TIME NEW CUSTOMER OFFERS" book a round trip airport and the first transfer is 50% off

## CREATE A DAILY MARKETING AND SALES AGENDA

## II. Electronic Data Mining Activity: (Pick a Prospect Target) Example:

Looking for group and meeting influencers and potential clients Google "mining":

- Inside corporation meeting planners (Social Media, LinkedIn, Facebook Groups)
- MPI and other networking group lists
- Corporate meeting planning companies ("Google Mining")
- CVB Updates on who is coming in to the city (in 6 months, in other cities)

(LinkedIn and Google "mine" the companies)

- a. Introduction call
- b. Offer email
- c. Add to your prospect list

### DATA INTAKE AND INSIDE SALES SPECIALIST

Changed behavior from that of a "reservationist":

#### Every Day Achieves "Individual Call Opportunity Objectives"

- 1. Every existing customer reservation call:
  - a. Follow-up email about entire capability (right after the call)
  - b. Periodic offers by group type (from Excel)
  - b. 30 Day personal outreach "How Did we do? Thank you and let me know how else I can assist you"
- 2. Every prospective customer call:
  - a. Data capture (in exchange for Onboarding Kit with Gift Certificates by return email)
  - b. Data now on Excel by target type for future offers and emails

#### **Create a Daily Marketing and Sales Agenda**

- I. CALL, SEND, FOLLOW-UP PROGRAMS
- II. Electronic data mining activity: (Pick a Prospect Target)

5 a Day x 260 Days (only Monday-Friday) = 1300 Prospect by Year End

8 a Day x 260 Days (only Monday-Friday) = 2080 Prospects by Year End

## YEAR END OF DEVELOPING A PROSPECT DATABASE?

Develop 8 Prospects a Day x 260 Days (only Monday-Friday) = 2080 Prospects by Year End

EXAMPLE: Send them ONLY 4 Offer Emails to Buy More Services = 8320 emails x 10% BUY = 832 More Trips

OK, KEN IS WHACKED. What if I am 50% WRONG = 8320 emails x 5% BUY = 416 MORE TRIPS

What about prospecting to your existing customer list? Similar – CALL to say HI, SEND them an OFFER, PROGRAM

5,000 past passengers/customers (export in to Mail Chimp)

EXAMPLE: Send them ONLY 4 EMAILS to BUY MORE SERVICES = 20,000 emails x 10% BUY = 2000 More Trips OK, KEN IS WHACKED. WHAT IF I am 66% WRONG = 20,000 emails x 3% BUY = 600 More Trips

If I am WHACKED = 1016 MORE TRIPS A YEAR

#### QUESTIONS?

- Can You get 10% to 20% of "vanilla" trips "NON-PHONE" by promoting technology??
- Can you create demand time and task time?
- Can you create use certificate kits
- Can you create an excel list or put everything in a quoting tool?
- Can you come up with 3-5 offers to send by email?
   Corporate accounts—want ideas (employee engagement excursions)
   Retail/social accounts —WANT IDEAS (experiences, tours, and tastings)

# TIPS TO TRANSFORM RESERVATIONS STAFF IN TO AN INSIDE SALES DEPARTMENT—DO THIS TODAY!!!!!!!!

- #1. Become proactive (religious) about capturing data
- #2. Create scripts for all services/with value proposition
- #3. Coach everyone, especially most tenured employees

(You know Louise who has been with you for 30 years? She's costing you \$1000s a month)

- #4. Measure all activity daily—inquiries/conversions
- #5. Set sales goals/rewards/track progress and start small
- #6. Create commissions for new customers and activating OLD
- #7. Mine your database—goal for outreach calling/emailing

## QUESTIONS?????????????????????????????????



#### COMMUNICATING YOUR VALUE / CREATING POSITIVE BRAND IMPRESSIONS

## ABC Lesson #1: Always Be Creating Impressions:

Perfecting your "30-Second Commercials"

- 1) Ice-breaker
- 2) What you do, why we do it, why we are the best
- 3) Collect the data point/provide an initial offer (25% card example)

Who should know this within your organization? **Everyone!** 

#### COMMUNICATING YOUR VALUE / CREATING POSITIVE BRAND IMPRESSIONS

## Lesson #1: Always Be Creating Impressions:

- B) 3 -Minute "off the cuff" tailored elevator speeches (per service type)
  - 1) Ice breaker
  - 2) Ask what they do
  - 3) Tell what you do
  - 4) How do they... (Get to the airport now)
  - 5) Why you are better? I will prove it "let me email you a gift certificate to try us"
  - 6) Collect the data point: exchange information/provide an initial offer

(How many already teach/train your chauffeurs on these two things?)

(How many pay chauffeur commission for bringing in business cards and new clients?)

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(How many give Chauffeurs their own business cards?)

#### CREATING A COMMISSION PLAN FOR BUSINESS CARDS / NEW CUSTOMERS

#### Train Your Chauffeur Staff and Office Employees to Be Sales Force Multipliers

- A. Prospect business cards are important data points to use for future promotions and offers:
- 1. Create target categories (realtors, bankers, lawyers, financial planners)
- 2. Create a monthly contest for who brings in the most cards (20 min./\$50,\$100,\$200)
- B) On specific new customer sales:
- 1. Know who you want to target
- 2. Calculate how much they are worth in annual revenue (retail example/corporate example)
- 3. Create a commission plan based on first year revenue 5% to 8%

## 10 ACTIONABLE ITEMS THAT COST \$0 TO IMPLEMENT

- 1) Capture data on all inbound calls HOW? Welcome kit + OFFER by EMAIL with "new customer gift certificate"
- 2) Sell airport round trips as a discount package (10% to 15% off) (must be booked by email or online 7 day advance).
- 3) Offer national / worldwide trips on ALL INBOUND calls! "May we provide transportation at your final destination".
- 4) Prospect for 20 new "like" customers in the neighborhoods where top 20 existing customers live "400 invitation/offers."
- 5) Develop a hit list of the top 100 prospects you want to target, commit to 4 hours a weeks to consistently market them.
- 6) Follow my ABC's and commission chauffeurs and employees, 1 time\$ + 8% of annual revenue on new customers.
- 7) Create a contest for the most prospect business cards brought in (create target categories) \$250 a month total prizes.
- 8) Display parts of your fleet twice a month consistently pick 3 charities, know all ultra luxury car people.
- 9) Market concerts, games, other mass exit events for group SUV or van pick ups and drop offs (use 90 minute pricing).
- 10) choose a CRM software and start growing a prospect database by category 20 prospects a week (1040 in 12 months).

## QUESTIONS?????????????????????

- Helpful, Actionable?
- Suggestions, Criticisms?
- Follow-up?
- Email the Speaker:

klucci@drivingyourincome.com

## DrivingYourIncome.com

#### **Training / Consulting Services**

Books/E-books: <u>Driving Your Income</u>

Being A Business Stand-Out (Sept)

Best Practice E-Books- Raking in Rave Reviews

#### **On-Site Training Programs:**

- Professional Chauffeur Training
- Service Excellence/Reservationist Training
- **Driving Sales/Inside Sales Staff Training**

#### **Business Growth Executive Retreats:**

Multi-Day Intensive Executive Immersion Sessions on Branding, Sales, Market and Advanced Business Development.

#### **By Retainer/Ongoing Consulting Services**

11 Regional, 1 Global Network, 2 Large National Networks

## DrivingTransactions.com

# Merger & Acquisition Advisory Services

- Dedicated to Passenger Transportation Industry
   Black Car, Limousine, Shuttle, Coach, etc.
- Team of Multi-Industry M&A Specialists
   CT Expert, Coach Expert, Transaction/Finance Experts
- Tutorials & Referrals for Transactional Professionals
   M&A Lawyers, Fleet Financing, Private Equity Sources
- Confidential "Blind" Listings of Companies for Sale
   22 Companies with Engagement Agreements
- Consulting Agreements with Potential Buyers

  Providing Pre-Transaction Due Diligence & Other Services

#### On-Site Customized Chauffeur Training Programs and Workshops:

- Customized with company your protocols
- Customized Five Page Tutorial Hand Outs that include: Staging, Performance, Communication and Service Expectations

#### DRIVING YOUR INCOME



How to Maximize Your Income As a Professional Chauffeur

Kenneth James Lucci

**Books Included for all Participants** 







# Assisting Buyers and Sellers Maximize Value and Minimize Transactional Risk

In-depth Company Assessments – Pre-Buy or Pre-Sale

**Optimum Transaction Scenario Formulation** 

**Identifying Qualified Buyers and Realistic Sellers** 

**Positioning and Marketing Businesses for Sale** 

**Complete Due Diligence Facilitation** 

**Transaction Negotiation Assistance** 

**Post Transaction Integration Planning** 

**Business and Related Asset Valuations** 

**Financial Performance Assessments** 

**Facilitating/Advising Partnership Mergers** 

**Confidential Vetting of Qualified Buyers** 

**Operational K.P.I. Audits and Reviews** 

**Transaction Risk Assessments** 

**Creating Confidential Business Prospectus**